卓然 SupeZET

For Your Excellence

“ ”

“

” “ ” “

” “ ” “ ”

“ ”

“ ”

“

”

ˉ ë ! ʇ ῴ	φ Γ́ˇ Є

.....3

.....20

.....20

.....44

.....44

.....56

.....71

.....88

					%	
1			50,150.00	16,980.00	33.86	2024 3
2			10,800.00	3,324.65	30.78	2024 9
3			15,527.92	9,865.00	63.53	2025 3
			76,477.92	**30,169.65**	**39.45**	**-**

“ ”

“ ”

“ ” “

” “ ”

“ ” “ ”

“ ” “ ”

<

>

18 “ 18 ” “

”

XYZH/2023SHAA2F0011 2022 12 31

XYZH/2021SHAA20272

IPO 2021 9 1

2022 11 7

6

18

52,415.21

41,252.80

“

” “ 1

”

1		9,253.00	2022
2		12,000.00	
3		20,000.00	20,000

“

”

“ ”

	20,000.00
	8%
	3

“

”

“

”

“

”

2023 2025 25%

	2023	2024	2025
	288,160.94	360,201.17	450,251.46

2022 9 30 2023 2025

2022 9 30 2022 1-9

2023-2025 52,415.21

%

	2022 1-9 /2022-9-30		2023 /2023-12-31	2024 /2024-12-31	2025 /2025-12-31
	230,528.75	**100.00**	**288,160.94**	**360,201.17**	**450,251.46**
	4,454.35	1.93	5,567.93	6,959.92	8,699.90
	143,945.93	62.44	179,932.41	224,915.51	281,144.39
	130.87	0.06	163.59	204.49	255.61
	51,432.56	22.31	64,290.70	80,363.38	100,454.22
	231,913.34	100.6	289,891.67	362,364.59	452,955.74
	6,636.35	2.88	8,295.44	10,369.30	12,961.63
	438,513.40	**190.22**	**548,141.75**	**685,177.19**	**856,471.49**
	66,483.81	28.84	83,104.76	103,880.95	129,851.19
	156,219.90	67.77	195,274.88	244,093.60	305,117.00
	160,816.69	69.76	201,020.86	251,276.07	314,095.09
	383,520.40	**166.37**	**479,400.50**	**599,250.62**	**749,063.28**
= -	54,993.00		68,741.25	85,926.57	107,408.21
			13,748.25	**17,185.32**	**21,481.64**
2023-2025					**52,415.21**

2

37,614.43

18.79 23,318.36 14,277.28

4,806.00 16,526.52

1,985.84

3

A.

2020 4

B.

“ ”

C.

52,415.21

41,252.80

2

2023 2 17 18

“ ”

18

3

2022 11 7

A 2022

A <2022 A

> A

A

A

< >

A

2022-2024

2022 11 23 2022

2022

2022

1 2022

XYZH/2023SHAA2F0011

2

3、 IPO

4

5

6 2022

2022

7

8、

9

10

11

12、

13

14、

15、

——

6 6-9

16

1

2

3

1

18

2

3

4

<

>

及

	“ ”	
	-	
	“ ”	
	“ ”	“ ”

-

“ ”

“ ”

-

“ ”

“ ”

				179,547.09	61.16
				65,230.92	22.22
				27,254.87	9.28
				3,890.48	1.33
				3,539.82	1.21

“ ”

“ ”

“ ”

“ ”

-

“ ”

⅛

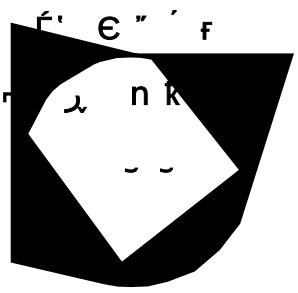
“ ”

及

— -

— “ - ”

“ ”



1ɻ ἳ ˛ ғ ┼ INNOVARE KTI Ғ ԓ Ғ ⌐ ﮃ n ƙ
Ꞁ

INNOVARE KTI ώ سر ﯭ ᴓ ˮ ˊ Ï ǀ ƙ ҿ ˇ ɻ U
. ἳ ɻ ↔ ɻ ᶿ ɻ ˗ Ï ἵ ˛ ɂ ˗ ԓ . Ȝ
Ï ғ ˮ ˊ n ƙ Ꞁ Ï ᴥ ἳ ˛ Ғ Ғ ⌐ ﮃ Ï ΐ
φ ʎ ﻗﻌ Ґ Ε

Ґ1Є ɥ w

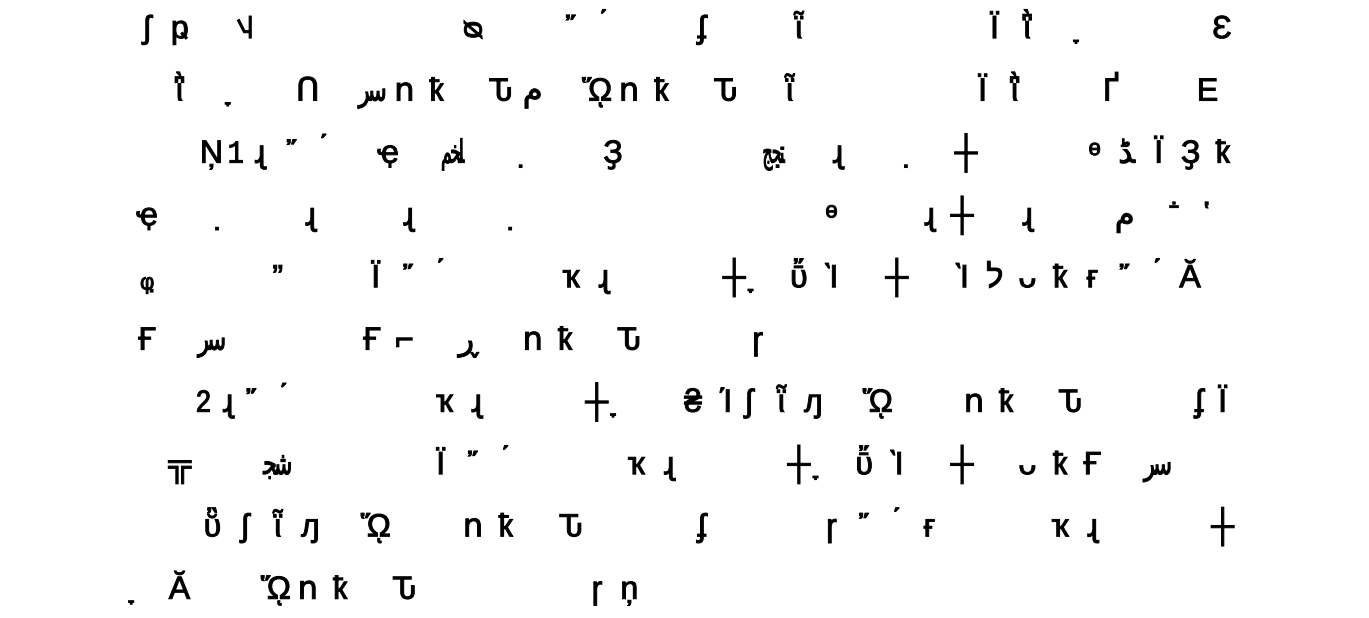
INNOVARE KTI ┼ ˮ ˊ INNOVARE ԓ 2016 6 15 ˮ
ˊ Ï ǁ ἳ ő Ï ɥ ғ ἳ ˛ w ˋH ɼ

Ґ2Є ˛ ɻ ɻ u ɻ ɻ ﭬ ﺷﺠ w

INNOVARE KTI ǁ ғ ἳ ˛ ˛ w Ï ﺷﺠ ɻ
ﻡ ﭬ ɼ Ч ˋY Ï INNOVARE KTI ǀ ҿ ﯭ ﻐﻳ ő ˋH ˋǀ Ⴢ ﯭ
ﻟﺨﻢ ᴗ ƙ Ï SK Energy ɻ SK GLOBAL CHEMICAL ɻ SK LUBRICANT ɻ GS Caltex Ï
ἳ ˛ ǀ ҿ ﯭ ˋY ﻟﺨﻢ ᴗ ƙ Ï Ӽ . ɻ Ӽ ɻ Ӽ ɻ Ӽ
ﻛﺞ Ж Ч ˋY Ï INNOVARE KTI ǀ ᶿ ﮃ ҿ ﯭ ﻐﻳ ᴗ ƙ ő ˋH ˋǀ
Ⴢ ﯭ ᴗ ƙ Ï JOHN ZINK ASIA-PACIFIC ɻ YUHANTECH ɻ HANYANG INDUSTRY ɻ
DAESHIN PLANT CONSTRUCTION Ï ἳ ˛ ᶿ ﮃ ǀ ҿ ﯭ ˋY ᴗ ƙ Ï Ӽ ﯭ
. ﻛﺞ ˮ ˊ ɻ Ӽ . ɼ ε ǀ ɻ ᶿ ﮃ φ سر
Ï ő Ғ سر ί ﭬ ɼ ˴ ӫ Ï ἳ ˛ ғ
INNOVARE KTI Ă Ғ سر ˮ Ꞁ ɻ Ғ سر ⌐ w / ﾍ ﮃ ƙ
D ɼ

Ґ3Є ἳ ˛ ғ INNOVARE KTI سر n ƙ ƙ ῆ ﻡ ƙ ⌐ ˮ

ʃ ∑ ⊦ ⊦ ἳ 6 ˋ ʆÏŅ n ƙ Ꞁ ő ᑎ
Ғ ⌐ ﮃ ‼ ἵ ἳ ἵ ŋɼ ʃ < ˮ ἳ ώ
ﹱ > ⅂ ε ɻ ⅂ Ᵽ ɻ Ᵽ ⅂ ɻ ﻏﻢ ⅂ ﻏﻢ ɻ ﻏﻢ ⅂ ﻡ < ˮ ἳ
‖ ˮ ˊ Ḫ ˋY ғ ‼ ∑ 57 ˋ ⊦ ⊦ ӫ > ῁ ἵ



			-		“ ”
		14,835.20	562.81		
		-	49.90		
		14,844.63	**612.71**	**7,496.44**	

		564.85	1,138.97	

					-
					-
					-
					-
					-
					-
					-
					-
					-
					-

¿@àDÑñ

$U Eo C

1648 1 0 “ŽŮŎ 0 яžЭØŎЭł 0

					-
					-
					-
	/	**18,370.88**	/	/	/
	/	**82.15%**	/	/	/

4

			/		/
					-
					-
					-
					-
					-
					-
					-
					-
					-
					-
					-
					-
					-
					-
	/	**4,266.15**	/	/	/
	/	**80.03%**	/	/	/

	-		
	-	-	

6

		/ /		/ /
	174.43	0.25-1.04		0.27-1.07
	100%	/	/	/

“ ”

“ - ”

1		2020	2020

2			2017 2018 2019 2020 1-9
3		2021	2021
4			2018 2019 2020
5		2022	2022

“

”

--

“ ”

“ ”

-

“

- ”

“ ”

及

及

	2022	2021	2020

	2022	2021	2020
	194,641.02	314,613.28	188,987.14
	32,166.37	-	38,418.96
	-	46,996.86	29,155.32
	66,764.64	28,478.52	16,189.26
	293,572.03	**390,088.66**	**272,750.68**
	164,166.14	256,150.35	150,847.92
	27,238.57	-	30,827.79
	-31.71	40,673.66	25,964.09
	48,253.60	21,069.98	12,609.43
	239,626.59	**317,894.00**	**220,249.23**
	30,474.89	58,462.93	38,139.23
	4,927.81	-	7,591.17
	31.71	6,323.20	3,191.23
	18,511.04	7,408.53	3,579.83
	53,945.44	**72,194.66**	**52,501.45**
	15.66	18.58	20.18
	15.32	/	19.76
	/	13.45	10.95
	27.73	26.01	22.11
	18.38	**18.51**	**19.25**

“

”

-

%

	2022	2021	2020
	27.68	28.18	34.60
	-4.47	7.31	5.69

	14.00	16.83	10.60
		8.86	9.97
	24.08	22.54	30.32
	15.32	**16.74**	**18.24**
	18.38	**18.51**	**19.25**

19.25% 18.51% 18.38%

1

2

1

2022 1-9 6,036.30

47.49% 2022

13,558.95 43.01%

1

2 2022 1-9 46,907.86

21.34% 2022 96,516.63 24.74%

2022

2

“ ” “ ”

“ ”

“ ”

-

2022 1-9 2022

		2022 1-9	**2021 1-9**	**2022**	**2021**	
		189,815.15	142,502.77	287,928.17	200,263.23	
		21,699.50	25,326.53	33,651.13	30,459.98	
				465,878.00	627,954.90	
				-118,548.60	-9,261.10	LNG
		306,609.48	273,624.49	498,033.09	403,706.10	
		14,487.36	9,806.90	17,593.32	12,272.86	

		2022 1-9	**2021 1-9**	**2022**	**2021**	
		1,882,055.52	1,686,325.61			
		6,977.32	6,716.58			
		80,739.82	69,455.71	107,539.53	94,813.70	

2 2022 498,033.09

17,593.32

2022

2021 2022

%

	2022			2021		
	232,037.75	31,052.99	13.38	197,461.38	33,327.21	16.88
	58,460.50	1,283.40	2.20	89,929.55	11,732.49	13.05
	290,498.25	**32,336.38**	**/**	**287,390.93**	**45,059.70**	**/**

2022

1.08% 28.24%

3 2022 107,539.53

12,122.56

2022

2021 2022

%

	2022			2021		
	16,638.13	2,339.53	14.06	40,500.64	8,547.94	21.11

2022 58.92%

72.63%

4

2022

	2022	2021	2020
	17,651.50	28,271.75	24,413.63
	-506.93	539.04	4.70
	5,706.67	5,308.95	3,019.46
	5,373.20	6,244.71	1,992.57
	2,736.04	3,821.72	
	1,427.13	1,319.17	621.48
	460.27	381.48	76.80
“ - ”	0.18	1.81	0.58
“ - ”	210.95	416.47	-
“ - ”	-	-	-
“ - ”	2,281.11	3,869.05	692.36
“ - ”	2,840.68	-822.91	-1,511.21
“ - ”	-758.26	-716.96	-159.01
“ - ”	-	-	-

“ - ”	4,227.58	54,466.58	-124,608.71
“ - ”	-4,509.58	-82,109.31	-82,109.31
“ - ”	1,220.37	-75,534.92	191,693.65
	733.38	-	-
	39,094.29	-6,997.80	14,126.99

1 2021 28,271.75 3,858.12

-6,997.80 21,124.79

1 2021 2020 124,608.71

54,466.58 2

2020 82,109.31 82,109.31

2020 191,693.65 75,534.92

2021

2021

2 2022 17,651.50 10,620.25

39,094.29 46,092.09

1 2022 2021 54,466.58

4,227.58 2

2021 82,109.31 4,509.58

2021 75,534.92 1,220.37 2022

1

2

3

4 2021

5

6

7

1 19.25% 18.51% 18.38%

2019 23.69%

2

“ ”

3

及

及

及

					%		
2022	1			179,547.09	61.16	125	2020
	2			65,230.92	22.22	4,000 /	2017
	3			27,254.87	9.28		2020
	3			3,890.48	1.33		2021
	4			3,539.82	1.21		2021
				279,463.18	**95.19**		
	2022			**293,572.03**	**100.00**		
2021	1			154,756.29	39.67	3#140 /	2017
	2			99,292.04	25.45	125 /	2020
	3			46,996.86	12.05	15 /	2020

4			43,955.71	110 /	
5			16,979.73	100 / 100 2007 / SEI	
			9,374.77		
			5,213.34		
			2,323.85		
			65.59		
			2.18		
			361,980.63		
2021			**390,088.66**		

	2022	2021	2020
	40.14	36.44	42.57
	68.00	74.60	69.60
	30.62	39.03	38.56
		18.89	29.63
	44.68	45.04	46.92
	45.86	**42.80**	**45.46**
	95.19	**92.79**	**92.37**

“ ” “

”

ċ

01ß 01ß

.

“ - - - ”

	2,628.75	2-3	525.75		2,000.00	2023 8	
	4,045.74	2-3	809.15		1,981.20	2024 1	

	6,674.49		**1,334.90**				

“ ” “ ”

99.22%

99.82% 98.97%

14 —

2020 1 1

EPC

EPC

1		1 2 3 4 5 6	
2		1 2	EPC

EPC

EPC

		“ ”
	1	“ ”
	2	“ ”
	1	“

		”
	2	“ ”
	3 EPC	“ EPC ”
1	1	“ ” “
	2	 ”
	3	“ ” “ ”
	1	“ ”
	2	“ ”
	3	“

		”

“

” “ ”

“ ” “

”

Ņʃ́ ﺿ Є Ҳ Ϊ ƙ ǒ I ﺮ

Ҷ Ὺ Ϊ ˝ ˊ ╦ ﻘ ῆ ɟ ⌡ ȩ 252,007.45 Ҍ ῷ ɻ 361,980.63 Ҍ ῷ ﻡ 279,463.18 Ҍ ῷ Ϊ ᛘ I ƙ ῆ ɟ ⌡ ȩ 92.37% ɻ 92.79% ﻡ 95.19% ɼ ὶ Ҳ ƙ ” Ϊ Ϊ ὶ ˛ ǫ I л ɻ . ƙ Ϊ ʃ . ƙ ↔ ʄ ⌐ Ϊ ॥ . φ Ȣ ƙ Ϊ ɻ . ƙ ƙ Ҳ Ϊ ɧ ₴ . ﻡ ﻏ Ж Ϊ ὶ

ɻ . Ȝ ƙ Ϊ ɻ . ɻ Ḫ . Ϊ ȝ ὶ . ῌ ƙ Ὺ ﻡ Ϊ Ɣ Ƒ ɼ I ǒ ὶ . ǫ Ƒ ῴ Ư Ϊ ὶ ˛

ﺮ ɼņ

1

/

2

14 ——

3

4

5

6

7

1

2

3

4

5

及

2020 1 1

1-10

1-9

11.14 15.75 16.25

%

	2022		2021		2020	
	3,327.12	1.13	10,314.22	2.64	38,093.79	13.97
	164,742.74	56.12	177,176.32	45.42	2,056.51	0.75
	4,826.70	1.64	32,313.87	8.28	148,107.19	54.30
	120,675.47	41.11	170,284.24	43.65	84,493.19	30.98
	293,572.03	**100.00**	**390,088.66**	**100.00**	**272,750.68**	**100.00**

30.98% 43.65%

41.11% 2022

2022 9 2022

%

	2022-12-31	2021-12-31	2020-12-31
	28.68	29.51	34.12
	83.60	61.97	53.52
	55.08	68.41	90.49
		44.70	40.26
	58.31	57.62	60.48
	56.42	**52.44**	**55.77**
	67.15	**48.02**	**49.12**

45.35% 49.12% 48.02% 71.26% 2022

67.15% 2022 9

2022

1

125

2022

136,184.25 2022 1-9 2022 78.77%

46.39% 2022 9 2022

39.33% 31.19%

2022 9

2022

2

30.98% 43.65% 41.11% 2022

2022 9

2022

3

55.77% 52.44% 56.69% 29.51%-90.49%

2022 9 2022

125

1

2.77 2.43 1.53 2022

	2022-12-31	2021-12-31	2020-12-31
	197,137.87	169,491.82	133,970.52
	29,468.24	104,952.81	111,757.04

3

%

	2022-12-31	2021-12-31	2020-12-31
1 1	55.24	76.03	83.57
1-2	32.97	13.45	12.27
2-3	7.49	7.64	1.22
3	4.30	2.88	2.94

	100.00	**100.00**	**100.00**

%

	2022-12-31	**2021-12-31**	**2020-12-31**
1 1	55.22	53.86	58.83
1-2	14.68	22.21	17.38
2-3	13.66	7.38	11.79
3	16.45	16.55	12.00
	100.00	**100.00**	**100.00**

2

%

	-	-					
-	-	-					
-	-	-					
-	-	-					
-	-	-					

-

4

2022 9 30 1

	5,275.65	1,055.13	2-3	5,275.65 1	40 / 2020 9 6,000

2022 12 31 1

	34,221.00	3,422.10	1-2	8,415.00 1	
	3,826.23	382.62	1-2	3,826.23 1	
	102.23	20.45	2-3	102.23 1	
	14,395.31	1,439.53	1-2	5,612.38 1	2022 6 2,380.00

	2.16		
	28.24		
	1.53		
	1.59		
	8.38		
	1.76		
	1.27		

	58.97	0.03	50.42	0.03	57.14	0.02
	141,563.41	75.93	167,146.41	87.66	219,110.85	89.38
	16,030.50	8.60	-	-	8,313.98	3.40
	186,438.23	**100.00**	**190,665.80**	**100.00**	**245,132.38**	**100.00**

-

-

	2022-12-31	**2021-12-31**	**2020-12-31**
	180.47	167.28	165.91
	-	-	-
	-	-	-
	-	-	-

	180.47	**167.28**	**165.91**

“ ”

		2022-12-31	**2021-12-31**	**2020-12-31**
	/	28,785.34	23,468.97	17,650.41
	/	26,166.84	18,394.86	14,843.50
	3	2,438.03	4,906.83	2,641.00
	3	180.47	167.28	165.91
		180.47	167.28	161.21
		180.47	167.28	161.21

3#140 /	127.13	93,429.67	-	121,460.40	
100 EO/EG					
125 /	-	24,065.87	-	31,243.59	

3#140 /	127.13	91,552.77	119,704.19	
125 /	1,183.60	41,127.30	48,412.04	
310 /	2.14	23,090.53	26,457.80	
4000 /	-	5,052.03	5,550.82	
100 EO/EG 125 /	-	2,887.49	3,770.13	
MOC	367.92	384.44	982.34	
	-	353.07	461.00	
ROC	18.41	249.05	349.22	
4#5#	8,621.58	-	9,716.21	
4#5#	5,297.73	-	6,369.63	
	2,503.47	-	3,003.66	
	229.41	-	267.74	
	43.47	2,449.73	3,041.33	
	18,394.86	**167,146.41**	**228,086.11**	

15 /	-	-	8,313.98	9,055.78	
SEI	-	2,783.43	-	4,338.24	
310 /	384.80	5,378.18	-	7,015.76	
110 /	52.78	3,893.39	-	4,812.52	
CO BA-15201	-	978.17	-	1,214.57	
100 /	-	2,766.49	-	3,619.14	

3#140 /	11,733.76	137,817.43	-	176,908.12	
110 /	1,745.26	8,453.77	-	12,438.13	
100 /	-	1,932.43	-	2,429.74	
125 /	77.36	4,480.75	-	5,666.09	
3#140 /	-	48,283.69	-	49,269.07	
	849.52	2,343.12	-	3,964.20	
	14,843.48	**219,110.85**	**8,313.99**	**280,731.36**	

	2022		2021		2020		
	79,393.40	-	31,971.92	-	-	-	
	9,291.05	-	-	-	-	-	
	88,684.45		**31,971.92**	-	-	-	

“ ”

Ķ

-

2023 6

-

“

”

“ ”

“

”

2022

%

	7,670.16	-	21.00
	469.85	-	40.00

	2022-12-31	2021-12-31	2020-12-31
	212.92	127.86	203.00
	6,972.75	123.36	172.72
	282.88	202.44	46.40
	7,468.55	**453.66**	**422.12**

及

“

”

1

2021 7 27

[2021]2498

50,666,667 18.16

920,106,672.72

856,713,084.57 247,213,084.57

2021 9 1

2021 9 1 [2021] XYZH/2021SHAA20272

2

1 2

2022 12 31

		2022 12 31
	455981945827	3,014.11
	56567012010090058484	12.68
	8110201012701357246	4,107.48
	03004660918	1,663.10

Ĭ ƙ ȸ ˶ ˊ ꝑ	216300100100308289	-
ȸ ˶ ˊ ꝑ	70120122000420849	-
Ʌ ȸ ˶ ˊ ꝑ Ⅎ	10567000000411853	10.93
ݽ ȸ ˶ ˊ ꝑ Ⅎ	29000000010120100770659	-
ꝑ ĸ ȉ ȸ ˶ ˊ ꝑ Ⅎ	97020078801700003930	-
ꝑ ĸ ȉ ȸ ˶ ˊ	67010078801700000633	2,027.12
ꝑ ĸ ȉ ȸ ˶ ˊ	67010078801600000639	25.48
ݽ ȸ ˶ ˊ ꝑ Ⅎ	29000000010120100846167	5,665.61
U		16,526.52

E U ꞙ ˀ Ă ꝑ Ï ɲ ˇ ῆ ɼ

ŕ ɛ Є ╥ ˜ ɘ ‟

1 ɭ ╥ ˜ ɘ ‟

Ḫ Ⱪ ȼ ΄ XYZH/2023SHAA2F0011 ˋ ʃ ꞙ ɘ ‟ ɥ ʄ Ï 2022 12 31 Ï ˶ ˊ ˶ ȉ ∕ ꝑ ˜ ɘ ‟ ΄ φ ɼ E

╥ ́ ə ̎

ˀ ᵣ Ε Ъ ῷ

́				85,671.31		ῆ́			20,929.65		
ő ́						ῆ́			30,169.65		
ő ́ ɟ											
	́	u	ῆ (1)	ῆ	ῆ (2)	ῆ ғ ῆ (3) И (2)-(1)	ῆ (%)(4) И (2)/(1)	└ ˜ ə		∩ └	˜ ∩ ἴ ő .
. Ȝ ̗	50,150.00	50,150.00	50,150.00	8,700.00	16,980.00	-33,170.00	33.86	2024 3	Ғ	Ғ	∩
ἴ Ҳ ű Ḫ .	10,800.00	10,800.00	10,800.00	2,364.65	3,324.65	-7,475.35	30.78	2024 9	Ғ	Ғ	∩
ɖ / ἴ Ҳ	15,527.92	15,527.92	15,527.92	9,865.00	9,865.00	-5,662.92	63.53	2025 3	Ғ	Ғ	∩
U	76,477.92	76,477.92	76,477.92	20,929.65	30,169.65	-46,308.27	39.45	-	-	-	-
└ ↔ / ӟ (ɤ ΄ φ)				Ғ							

˜ ȉ ǿ ‟	Ғ
˗ Ὼ ῆ ΰ ‟	Ғ
˗ ῷ ‴ ‟	ˮ ˊ Л 2022 9 12 ˘ ε Ɛ ᴰ ε ٦ ᴰ ΰ ε Ɛ ᴰ ٦ ᴰ Ï Ϧ ʃ ȉ Л ɘ Ⅎ ˗ ῷ ‴ ʆÏ ո ˮ ˊ Ӵ Ғ ΰ ɘ ‟ Ґ Ï Ғ 30,000 Ѣ ῷ Л ῷ ˮ ˊ ‴ ɼ ɘ Ɛ ᴰ Ă Ғ 12 γ ɼ 2022 12 31 Ï ɘ ˗ ῷ ‴ ₥ ę 30,000.00 Ѣ ῷ ɼ
˗ Ï ȉ ˛ ʓ ‟	Ғ
˗ Ң ῷ ‴ ‟	ˮ ˊ Л 2022 11 30 ˘ ε Ɛ ᴰ ε ٦ Й ᴰ ΰ ε Ɛ ᴰ ε ٦ ᴰ Ï Ϧ ʃ ȉ Л ɘ ◐ ₥ ˗ Ң ῷ ‴ ʆÏ ո ɘ ◐ ₥ ˗ 18,561,541.27 ῷ Ґ U ⌐ Ï ‖ ₴ ◐ ₥ ę ‼ Є Ң ῷ ‴ ɼ 2022 12 16 Ï ˮ ˊ ˘ 2022 Ч κ ᴰ ᴰ Ï Ϧ Ɛ ɼ
˗ ₥ ΰ /	Ғ
˗ ˋ ͻ ɘ ‟	Ғ

1 ΕŅ ῆ ṇ ‖ ˈ ˗ ↔ ę § ɼ

2 ΕŅ ṇ ₆ ɻ ғ ₆ ɻ ˈ ɼ

2ɭ╥ˉ "

2021 12 10 Ї˶ˊ˜ ɛ ƐD ᵼ D م ɛ ƐD

‶ D Ї ӊʃĨɲɋˉ ҁʽH ˶ˊ ॥ ˉ

ʄЇn ˶ˊɪՐ 25,950.00ѣῳҁʽH ˶ˊч Ѓ Є

┼ ˶ˊ Ї˥ҲӼ1,000.00ѣῳɟҿ ῳ Ї˥ɱ24,950.00ѣῳ ῃ

˶ ɼ

2021 12 27 Ї˶ˊ˜ ɛ ƐD ˥‶ D م ɛ ƐD

Й D Ї ӊʃĨɲɋˉ ҁʽH ˶ˊ ॥ ˉ

ʄЇn ˶ˊɪՐ 5,000.00ѣῳҁʽH ˶ˊч Ѓ Є ┼

˶ˊ Ї˥Ҳ200.00ѣῳɟҿ ῳ Ї˥ɱ4,800.00ѣῳ ῃ

˶ ɼ

˶ˊʽH ˶ˊч Ѓ Є ┼ ˶ˊسɋ κἶ

ɷ ˶ˊ ӊ́ ȝ Ї ˉ ȝ Ɏمɋ

Ї ɲ2021 12 20 ữ2022 1 4 ғɋ ữ Ḫ ‖ ɷ ˶ˊ

م ˶ˊ ӊʃ́ غم ˨ ʄɼغم ˨ ғɋ ‖˯ غم

˨ Ƒ س Їغم ˨ Ƒ س ɼ

3ɭ ˉ ɋ "

2021 9 14 Ї˶ˊ˜ ɛ ƐD ˥غم D ữ ɛ ƐD ˀ

D Ї ӊʃĨɲɋ Ⱡ ˉ ῳ̋ ‴ ʄЇ

n ˶ˊس ḦƑ ɾ́ ữ́ ɋ "ґЇ Ƒ

˯ 30,000ѣῳ ɲ ῳ̋˶ˊ ‴ ɼɋ ˶ˊ ƐD

Ă Ƒ 12γ Ї ȝ˶ˊ ˉ ữ "

ữ ˉ ȝ ɼ 2022 9 10 Ї˶ˊ ɋ ɲ

ῳ̋‴ ˉ ʽH ˉ ȝ Їɋ 12

γ ɼ

2022 9 12 Ї˶ˊ˜ ɛ ƐD ɛ˥غم D ữ ɛ ƐD

˥ˇ D Ї ӊʃĨɲɋ Ⱡ ˉ ῳ̋‴

ą ″ ´ ı ƙ˚ ѕѓ м p └ʻH ɾ Ї ʻH

ч ″ ´ U ⊢ Ї ѧ ‘ ″ ´ ѕѓ ƙ ʻY ﻍي ɾ ⌈ ╦ ˊ

‘ ѧ ″ ´ ѕѓ ƙ ʻY Ω ﻍي ɾ Ї ч ט ƙ Ʊ

⊢ м ⌐ ⊢ ⌈

Ґ ˝ Є D Ɛ˚ ″ ´ ╦ ˊ ą " Ц

″ ´ p ˊ ғ ą " Ş Ц Χ ﻉ D Ỉ

ʃ p ″ ´ 2 ` ‘ ‘ p ″ ´ ˊ м ą ʃ

Ґ 2022 1 ¦ ЄЃ D ″ Ц [2022]15 ` ЄЏʃ p ‖ ˬ /

p ∑ ʃҐ 2020 12 ¦ Є ŏ ʃ p ‖ ˬ / p ″ ´

1 ` ⊦ ⊦ ғ ʃ ї ┼ Ї ѕѓ ŏ ʜ ч

ѽ 2022 ˊ ғ ą " ɾ ŋ

———

———

（本页无正文，为上海卓然工程技术股份有限公司《关于上海卓然工程技术股份有限公司向特定对象发行股票申请文件的审核问询函的回复》之盖章页）

发行人董事长声明

本人已认真阅读上海卓然工程技术股份有限公司本次审核问询函回复的全部内容，确认回复的内容不存在虚假记载、误导性陈述或者重大遗漏，并对上述文件的真实性、准确性、完整性、及时性承担相应法律责任。

发行人董事长：

（本页无正文，为安信证券股份有限公司《关于上海卓然工程技术股份有限公司向特定对象发行股票申请文件的审核问询函的回复》之签章页）

保荐代表人签字：

许杲杲　　郭青岳

安信证券股份有限公司

2024年[illegible]月[illegible]日

ŏ